



Site Planning Site Development  
Attention: Chris Cobb  
1108 107<sup>th</sup> Street  
Arlington, TX 76011

Dear Chris,

As the Director of Public Improvement Districts for Downtown Fort Worth, Inc, please accept this letter of gratitude for your teams' professionalism, efficiency and sincerity throughout our city parks and various landscaping ventures. It wasn't without apprehension jumping into the bidding process, but you and your team exceeded expectations and laid the groundwork for continued success.

Downtown Fort Worth, Inc. strives to ensure our downtown is a vibrant place to live, visit, enjoy and conduct business, your team is staffed with quality individuals that help us do just that.

Again, thank you to you and all of the SPSPD team for working so diligently and creating such a great group to serve Downtown Fort Worth. Our organization takes great pride in our wonderful downtown and we are certain SPSPD has made it even better.

Sincerely,

A handwritten signature in black ink that reads "Matt Beard". The signature is stylized with a large, looping "B" and a long horizontal stroke at the end.

Matt Beard  
Director of PIDs & TIFs, Downtown Fort Worth, Inc.